JOURNAL OF PALLIATIVE MEDICINE Volume 19, Number 3, 2016 © Mary Ann Liebert, Inc. DOI: 10.1089/jpm.2015.0266

# Provision of Services in Perinatal Palliative Care: A Multicenter Survey in the United States

Charlotte Wool, PhD, RN, Denise Côté-Arsenault, PhD, RNC, FNAP, FAAN, Beth Perry Black, PhD, RN, Erin Denney-Koelsch, MD, Sujeong Kim, MSN, RN, and Karen Kavanaugh, PhD, RN, FAAN

#### **Abstract**

**Background:** Congenital anomalies account for 20% of neonatal and infant deaths in the United States. Perinatal palliative care is a recent addition to palliative care and is meant to meet the needs of families who choose to continue a pregnancy affected by a life-limiting diagnosis.

*Objective:* To examine characteristics of programs and services provided, assess alignment with the National Consensus Project domains of care, and identify providers and disciplines involved in programs.

**Design:** A cross-sectional survey design included 48 items addressing funding and domains of quality care.

**Subjects:** Program representatives from 30 states (n=75).

**Principal results:** Perinatal palliative care programs are housed in academic medical centers, regional or community hospitals, local hospices, or community-based organizations. Significant differences by program setting were observed for type of fetal diagnoses seen, formal training in communicating bad news to parents, mechanisms to ensure continuity of care, and reimbursement mechanisms. One hundred percent of programs provided attention to spiritual needs and bereavement services; 70% of programs are less than 10 years old. Follow-up with parents to assess whether goals were met occurs at 43% of the perinatal palliative care programs. Formal measures of quality assessment were articulated in 38% of programs.

**Conclusion:** This study dramatically adds to the literature available on perinatal palliative care program settings, types, and domains of care. It is clear that there are a variety of types of programs and that the field is still developing. More work is needed to determine which quality measures are needed to address perinatal care needs in this population.

## Introduction

Congenital anomalies are the primary cause of neonatal and infant deaths in the United States, accounting for 20% of these early deaths. Many congenital anomalies are identified prenatally, often at the mid-pregnancy ultrasound scan for fetal anatomy. The severity of congenital anomalies varies widely; some are serious and potentially fatal although postnatal survival can be difficult to predict. Expectant parents who have received a diagnosis of a serious fetal condition may choose to continue their pregnancy, and in so doing, need support services beyond typical prenatal

care. To address the need for additional support, perinatal palliative care is a family-centered approach that augments usual maternal obstetric care with emotional, social, and spiritual support, and addresses cultural wishes of expectant parents and families for whom survival of the fetus or neonate is uncertain.

Although recommendations are emerging from research and practice regarding care for parents who choose to continue pregnancy after a life-limiting fetal diagnosis, <sup>4,5</sup> data are lacking on what actually constitutes high-quality care during pregnancy under these circumstances. The American College of Obstetricians and Gynecologists Committee on

York College of Pennsylvania, York, Pennsylvania.

<sup>&</sup>lt;sup>2</sup>University of North Carolina Greensboro School of Nursing, Greensboro, North Carolina.

<sup>&</sup>lt;sup>3</sup>UNC at Chapel Hill, School of Nursing, Chapel Hill, North Carolina.

<sup>&</sup>lt;sup>4</sup>University of Rochester, Division of Palliative Care, Rochester, New York.

<sup>&</sup>lt;sup>5</sup>University of Illinois at Chicago College of Nursing, Chicago, Illinois.
<sup>6</sup>Wayna State University College of Nursing the Children's Henrital of Michigan Family. College of Nursing the Children's Henrital of Michigan Family.

<sup>&</sup>lt;sup>6</sup>Wayne State University College of Nursing, the Children's Hospital of Michigan Family, Community, and Mental Health, Detroit, Michigan.

Accepted September 21, 2015.

280 WOOL ET AL.

Ethics and the American Academy of Pediatrics Committee on Bioethics<sup>6</sup> underscore the need for a thorough informed consent process involving exhaustive discussion of possible risks and benefits of various perinatal care options when the fetus is impaired. Well-informed communication between parents and care providers facilitates parental autonomy and freedom of choice in perinatal palliative care. Denney-Koelsch and colleagues<sup>7</sup> emphasized the role of ultrasound and obstetrical care providers in improving communication with parents by sharing valuable knowledge and facilitating parents' understanding. Other recommendations include respecting the baby as a person<sup>8,9</sup>; providing supportive, empathic counseling for parents,<sup>10, 11</sup> and providing consistent care by perinatal palliative care team members.<sup>9</sup>

Several experts have published their insights into perinatal palliative care program development with services that begin antenatally and continue after birth with follow-up bereavement support. These publications describe the roles of stakeholders, give practical guidance and tools, and introduce the concept of a care coordinator. Leaders from successful programs can guide the development of new programs, which may be based on existing bereavement care services.

Current literature and the work of the experts on the National Consensus Project (NCP) for Quality Palliative Care<sup>16</sup> guided this study. In the NCP structure, palliative care resides in eight domains, each with specific guidelines that serve as the basis for comprehensive and high quality care. Domain 1 contains nine guidelines that focus on holistic care delivered by an interdisciplinary team trained in palliative care and supported in their work. Interdisciplinary teams in which different types of staff work together to share expertise, knowledge, and skills are expected to improve patient care. 17 Care is to be delivered in a safe environment with respect for the patient and family values and wishes. Health care providers are supported in collaborating with patients in the development of care plans based on families' needs, preferences, values, and goals. Domain 2 addresses assessment of pain and symptom management and the development of treatment plans for physical symptoms. Domain 3 addresses the psychosocial and psychologic implications of end-of-life issues as well as the need for grief and bereavement services.

In Domain 4 the family's social fabric is assessed; this domain, similar to all domains, promotes coping and advance care planning, individualized goals of care, and cultural preferences. Domain 5 directs the interdisciplinary team to assess and address spiritual dimensions of care, and to facilitate any special rituals desired by the patient and family. Domain 6 addresses the provision of care in a culturally and linguistically appropriate manner, and to maximize accessibility and responsiveness to a multicultural population. Domain 7 specifies care for patients at the end of life. Domain 8, entitled Legal and Ethical Aspects of Care, mandates that goals be developed in accordance with state and federal law and current standards of care. This domain includes policy development and practice based on professional codes of ethics, scopes of practice, and standards of care for all relevant disciplines. The interdisciplinary team is expected to identify, acknowledge and address ethical issues.

Because perinatal palliative care is a relatively new model of care with little evidence as yet to inform practices and interventions, we conducted an extensive survey of perinatal palliative care programs in the United States to address these questions: (1) Are characteristics of perinatal palliative care programs aligned with the NCP domains of care?; (2) Which providers and disciplines are involved in perinatal palliative care?; and (3) What services do perinatal palliative care programs provide?

#### Methods

### Survey creation

After a thorough review of existing evidence regarding perinatal palliative care and examination of the NCP guidelines, we—five perinatal and palliative care experts from nursing and medicine—developed a survey with the goal of describing services provided by perinatal palliative care programs, reaching consensus on survey items after several iterations. We piloted the survey with a cohort of physicians and perinatal palliative care program administrators to gauge clarity, relevancy, and completion time. The survey was modified based on pilot data. The final survey included 48 items addressing the 8 domains of quality palliative care recommended by the NCP along with items addressing program funding. The Institutional Review Board at the University of North Carolina, Greensboro determined that this survey involved program evaluation and was not human subjects research.

### Sampling

Using the website www.perinatalhospice.org as our initial platform, we identified existing perinatal palliative care programs in the United States that provide care for pregnant women who have a life-limiting fetal diagnosis and their families. Subsequently, we performed Internet searches by state using keywords "perinatal palliative care" and "perinatal hospice." We searched two pediatric palliative care listservs for perinatal palliative care programs. We contacted 136 program administrators from 42 states by phone to inform them of the survey, identify an individual to complete the survey, and verify e-mail addresses. The survey was deployed via a link embedded in an e-mail describing the survey. Qualtrics, an online Web-based platform, was used to collect data. Program administrators were sent three e-mail reminders during the 5 weeks during which the survey was open. Participants were encouraged to provide both quantitative data and narrative feedback. The return rate was 55% (75 responses).

# Statistical analysis

Frequencies and percentages were used to summarize data from all respondents. Characteristics of programs by setting were examined using Chi-square or Fisher's exact tests. All analyses were performed using SAS version 9.3 (SAS Institute, Cary, NC). A two-sided *p* value <0.05 was considered statistically significant.

### Results

## Results by program setting

Parents learn of perinatal palliative care programs from many sources, and services are provided in a variety of locations (Table 1). Figure 1 reflects participation by state.

TABLE 1. PERINATAL PALLIATIVE CARE PROGRAM CHARACTERISTICS

	n (%)
Program inception $(n=68)$	
Prior to 2000	6 (8%)
2000–2005	14 (21%)
2006–2010	24 (35%)
2011–2015	24 (35%)
Process by which parents learn of program	$(n=75)^{a}$
Direct referral from obstetrician	73 (97%)
or maternal fetal medicine	,
Genetic counselor	55 (73%)
Nurse	45 (60%)
Social worker	45 (60%)
Internet	46 (61%)
Other	29 (39%)
Location of service provision $(n=75)^a$	
Home	37 (49%)
Hospital	65 (87%)
Outpatient clinic	46 (61%)
Other	19 (25%)

<sup>&</sup>lt;sup>a</sup>Respondents encouraged to check all that apply.

Settings included academic medical centers, regional or community hospitals, local hospice or palliative care organization, or community-based support systems. Table 2 shows differences in survey participation by program setting. Significant differences by program setting were observed for several variables, as follows: type of fetal diagnoses seen; training for personnel in the communication of bad news; mechanisms to ensure continuity of care; reimbursement mechanisms; availability of an ethics board; and website presence. All settings reported at least 94% of the diagnoses seen were "clearly fatal" except for community-based support systems (83%; p=0.04). All perinatal palliative care

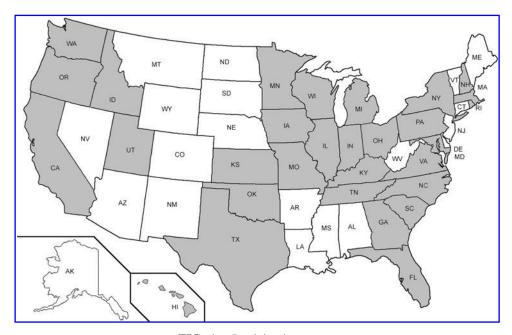
program settings saw patients with fetal diagnosis with "expected short life span" (100%) except for community-based support systems (83%; p = 0.03).

Community-based support systems were more likely than other program settings to have no formal end-of-life training in communicating bad news in a compassionate way (p=0.01). Mechanisms to ensure continuity of care were also significantly different by setting (p=0.02).

Perinatal palliative care program settings differed significantly in their reimbursement mechanisms: billing insurance for consultation (academic medical center 56%, regional or community hospital 12%, local hospice or palliative care organization 19%, and community-based support systems 0%; (p<0.01) and grant or philanthropic funding (academic medical center 44%, regional or community hospital 24%, local hospice or palliative care organization 75%, and community-based support systems 67%; p=0.02).

### Domain 1: Structure and processes of care

Perinatal palliative care programs were characterized by care rendered by an interdisciplinary team. The most prevalent types of disciplines were spiritual care (89%), medicine (87%), nursing (84%), social workers (83%), and hospice providers (79%). Other perinatal palliative care team members included genetic counselors, volunteers, child life specialists, case managers, ethicists, midwives, and developmental experts. The majority (83%) of programs reported having a coordinator of care who were nurses (48%), social workers (22%), or was a role shared by more than one person (10%). Genetic counselors, physicians, and a child life manager were also listed as coordinators. Coordinators worked an average of 18 hours per week (standard deviation [SD] = 15.6), but data did not capture compensation mechanisms for coordinators' time. Eighty-two percent of the programs had a designated person available around the clock for parents to contact for urgent issues.



**FIG. 1.** Participating states.

282 WOOL ET AL.

Table 2. Services of Perinatal Palliative Care Programs by Setting (n=70)<sup>a</sup>

Service	Academic medical center (n=25)	Regional or community hospital (n=17)	Local hospice or palliative care organization (n=16)	Community- based support systems (n=12)	p
Type of fetal diagnoses seen					
Clearly fatal	25 (100)	17 (100)	15 (94)	10 (83)	0.04
Expected short life span	25 (100)	17 (100)	16 (100)	10 (83)	0.03
All congenital anomalies	5 (20)	6 (35)	6 (38)	4 (33)	0.57
Other	13 (52)	2 (12)	2 (13)	3 (25)	0.01
IDT meetings	22 (88)	13 (76)	14 (88)	8 (67)	0.38
Meetings between parents and providers	22 (88)	13 (76)	15 (94)	11 (92)	0.22
Coordinator of care	17 (68)	15 (88)	14 (88)	11 (92)	0.18
Availability of designated contact person	18 (72)	15 (88)	15 (94)	10 (83)	0.28
Ethics board available	25 (100)	16 (94)	16 (100)	9 (75)	0.01
Formal EOL training of personnel					
None	1 (4)	0	1 (6)	1 (8)	0.11
Some	16 (64)	13 (76)	5 (31)	5 (42)	
All	8 (32)	4 (24)	10 (63)	5 (42)	
Training for communication of bad news					
None	1 (4)	1 (6)	0	2 (17)	0.01
Some	9 (36)	12 (71)	3 (19)	5 (42)	
All	15 (60)	4 (24)	13 (81)	5 (42)	
Time from diagnosis to meeting with					
Perinatal palliative care	3 (12)	1 (6)	2 (13)	5 (42)	0.19
Within a few days	11 (44)	8 (47)	8 (50)	6 (50)	
Within a few weeks	3 (12)	2 (12)	1 (6)	0	
In third trimester	0	0	1 (6)	0	
At time of birth	8 (32)	6 (35)	4 (25)	0	
Other	15 ((0)	7 (41)	16 (100)	11 (00)	-0.01
Website presence	15 (60)	7 (41)	16 (100)	11 (92)	< 0.01
Accessible documentation Documentation at time of fetal diagnosis	23 (92) 25 (100)	12 (71) 16 (94)	16 (100)	10 (83) 11 (92)	0.06 0.23
Document translation	18 (72)	16 (94)	14 (88) 8 (50)	10 (83)	0.23
Mechanisms to ensure continuity of care	25 (100)	14 (82)	14 (88)	8 (67)	0.17
Sibling support	17 (68)	14 (82)	15 (94)	9 (75)	0.02
Funding sources	17 (00)	11 (02)	13 (71)	) (13)	0.23
Billing insurance for consultation	14 (56)	2 (12)	3 (19)	0	< 0.01
Institutional or department support	18 (72)	14 (82)	8 (50)	5 (42)	0.07
Grant or philanthropic funding	11 (44)	4 (24)	12 (75)	8 (67)	0.02
Other	3 (12)	4 (24)	3 (19)	3 (25)	0.71
None of these	1 (4)	0	0	2 (17)	0.16

<sup>a</sup>Numbers are n (%). Frequencies do not always sum to column n due to missing responses.

National Consensus Project domains indicated where applicable.

IDT, interdisciplinary team; EOL, end-of-life.

Families receiving services from perinatal palliative care programs are assisted with developing goals of care. Programs report facilitating goals of care when fetal prognosis is unclear (95%); for pregnancy-related goals (82%); labor and birth (97%); and postnatally, for a stillborn infant (95%) or a liveborn infant (99%).

The majority (88%) of programs reported that documentation processes are in place with the use of electronic medical records, consultations, and access to the mother's chart. Programs had wide variation in their methods to promote continuity of care, such as regular meetings, e-mail updates, dissemination of information via a specific individual on the interdisciplinary team, and standard charting. The interdisciplinary team met regularly in 83% of the programs. Meetings are held in-person, via phone conferences, and sometimes information is exchanged via e-mail. Timing of

meetings varied from weekly to monthly or as required based on parental needs. Meetings between the interdisciplinary team and parents are also offered in 86% of the programs.

Forty-one percent of the programs reported that all perinatal palliative care providers had formal training; 54% had some training, and 5% had none. Methods of training included board certification, advanced practice nursing, and formal programs such as End-of-life Nursing Education Consortium (ELNEC).

NCP Domain 1 includes the guideline<sup>16</sup> for ongoing quality assessment and performance improvement reviews; 43% of the perinatal palliative care programs have procedures (e.g., surveys, phone calls, individual meetings) to assess whether parents' goals were met. Formal quality assessment measures (e.g., Press Ganey surveys, internal surveys, meetings) were used by 38% of programs. One organization

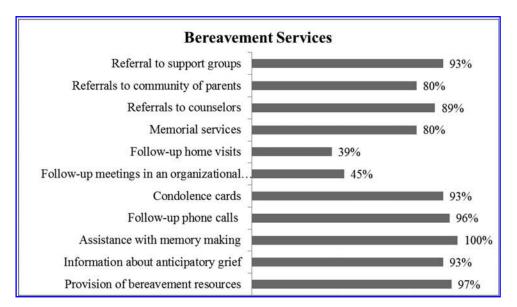


FIG. 2. Bereavement services.

with advanced certification in palliative care collected quality measures based on Joint Commission requirements.

## Domain 2: Physical aspects of care

All except one program provided assistance to parents to develop goals of care if their infant was live-born. Based on families' needs, programs provided a variety of support services, such as referrals to home hospice care, addressing nutritional requirements, laboratory testing, comfort measures for the infant including use of medications, and neonatal intensive care.

# Domain 3: Psychological and psychiatric aspects of care

Grief and bereavement services are considered foundational to palliative care. Programs provided numerous bereavement interventions to support grieving parents and family members (Fig. 2).

### Domain 4: Social aspects of care

Many perinatal palliative care programs provided information to parents about support groups led by other parents and online or community-based support networks as a part of bereavement services (Fig. 2). One program reported assisting parents with setting up an Internet site that allowed them to share health updates and garner support from their family and friends. Eighty percent of providers also provided support for the siblings of the expected infant.

# Domain 5: Spiritual, religious, and existential aspects of care

All programs reported addressing spiritual or religious needs, typically hospital chaplains or pastoral care providers, some specifically trained in issues surrounding perinatal loss. Based on staff assessments, family spiritual needs were addressed by appropriate religious literature, facilitation of rituals (blessings, prayers, dedications, baptisms) and coor-

dination of referrals to spiritual care providers in the parents' communities.

## Domain 6: Cultural aspects of care

With one exception, all programs conducted assessments to ascertain cultural needs and wishes of the parents. These needs are met in a variety of ways across the United States, including the provision of culturally appropriate written materials and documentation of parental preferences into the plan of care. Some programs cite the importance of cultural brokers, that is, experts within ethnic and/or cultural communities who mediated communication between families and providers. One program reported specifically about how the staff helps families find alternatives for cultural traditions that cannot be honored in the clinical setting, such as the burning of incense. Documents were translated by 69% of the programs. The use of interpreter services was reported by 99%, through telephone language lines, in-person translators, iPad translators, peer volunteers, interpreter agencies, local university personnel, or faith-based organizations.

# Domain 7: Care of the imminently dying patient

Guidance was provided to parents in most programs (92%) on what to expect during the dying process. Participants reported facilitating presence of extended family, honoring cultural and spiritual preferences, and treating the infant with respect and dignity. Parents were provided with opportunities to parent (bathing, holding, comforting baby) and participate in memory-making activities.

### Domain 8: Ethical and legal aspects of care

Policies and protocols were available in more than half (55%) of perinatal palliative care programs and were based on recommendations from national organizations, position papers, textbooks, organizational algorithms and process maps, and internal program-specific guidelines. In 95%, an ethics board or consultation service was available for providers faced with difficult end-of-life decisions.

284 WOOL ET AL.

### **Discussion**

Until now, little has been published that features existing perinatal palliative care programs and the services they offer. This study is a significant contribution to the literature on perinatal palliative care program settings, types and domains of care. From our findings, it is clear that there are a variety of perinatal palliative care programs with different characteristics and that the field is still developing; more than 70% of programs are less than 10 years old.

Standardization of practice is required for successful outcomes of care. 15 The Institute of Medicine (IOM) 18 provides recommendations including person-centered, family-oriented end-of-life care; comprehensive care; clinician-patient communication and advance care planning. The IOM provides definitions to assist professionals in achieving optimal outcomes, <sup>18</sup> however, more work is needed to apply these recommendations to the perinatal community. Although more research is needed, our findings are an important first step in highlighting key areas of strengths that align with NCP and IOM recommendations. <sup>16,18</sup> Clinicians reported giving parents guidance and facilitating delivery of family-centered goals. Comprehensive assessment and conveyance of spiritual and cultural care based on families' values and goals are evident in our findings. Grief and bereavement support is delivered in a variety of ways from the time of diagnosis of a fetal defect, throughout pregnancy, and after the infant's birth. Assistance with goals of care and advance care planning is reported in almost every program.

The majority of the programs do not have formal training for all care providers. This is a key finding, one that underscores the lack of adequate preparation to provide palliative and end-of-life care by providers in perinatal settings. Not limited to perinatal settings, the IOM recommends including more palliative care content in clinical education, licensure, and certification examinations. <sup>18</sup>

Compared to hospice care, which is billable through Medicare Part A, non-hospice palliative care can be incorporated simultaneously with curative and disease-focused treatments across the care continuum. <sup>18,19</sup> Routine maternity care for women during pregnancy and birth is reimbursable, as is medical care for unhealthy infants. However, our findings suggest a gap in the reimbursement available for perinatal palliative care providers. Many programs receive support from donors or grants, which may be difficult to sustain over time. Although the costs of delivering palliative care during the pregnancy, birth, and postnatal period are yet to be determined, financial reimbursements must eventually align with the care provided under these difficult circumstances.

Fewer than half of the perinatal palliative care programs assess quality-driven outcomes. Although regulatory bodies and national palliative care organizations reached consensus on the importance of quality-driven health care and value-based care, <sup>16,20–22</sup> standardized measurement tools are limited for perinatal palliative care. <sup>23,24</sup> This situation of a life-limiting fetal diagnosis poses an interesting challenge to clarify and describe the needs of otherwise healthy pregnant women who face the almost certain death of their expected infant, and the long-term impact this loss may have on her family. More research is needed to identify what essential components should be measured to determine what consti-

tutes quality patient-centered care under these distressing circumstances.<sup>25</sup>

### Limitations

Data were collected by self-report, and although a strong method to garner information directly from the source, responses depend upon perceptions of the participants. The response rate was somewhat lower than we had anticipated and could be explained by the length of the questionnaire. Although we did not get responses from programs in all 50 states, we did get data from programs in the most densely populated areas of the United States, specifically the East and West Coasts. We recognize that programs may differ regionally; hence we caution that the generalizability of our findings may be limited. Although we used several access points to identify as many palliative care programs as possible in our study, a comprehensive clearinghouse of information about perinatal palliative care programs with contact information currently does not exist.

## Conclusion

Results from this study give insight into the work of 75 perinatal palliative care programs in the United States. By describing the variety of settings and forms of care that currently constitute perinatal palliative care, we have taken the first step in our goal of establishing consistent interdisciplinary evidence-based practice. There is no doubt that the existing perinatal palliative care programs are addressing the significant challenges of care for pregnant women with lifelimiting fetal diagnoses and their families; with additional research to undergird clinical guidelines, more families can benefit from consistent, appropriate family-centered care.

## **Acknowledgments**

The authors would like to thank Tom McCoy for his assistance with statistical analyses. Partial support for this study was provided by the Elizabeth Schotanus Professor of Pediatric Nursing fund.

## **Author Disclosure Statement**

No competing financial interests exists.

## References

- Osterman MJK, Kochanek KD, MacDorman MF, et al.: Annual summary of vital statistics: 2012–2013. Pediatrics 2015;135:1115–1125.
- 2. Norwitz ER, Levy B: Noninvasive prenatal testing: The future is now. Rev Obstet Gynecol 2013;6:48–62.
- Wilkinson D, de Crespigny L, Xafis V. Ethical language and decision-making for prenatally diagnosed lethal malformations. Semin Fetal Neonatal Med 2014;19:306–311.
- 4. Wool C: State of the science on perinatal palliative care. J Obstet Gynecol Neonatal Nurs 2013;42:372–382.
- Balaguer A, Martín-Ancel A, Ortigoza-Escobar D, et al.: The model of palliative care in the perinatal setting: A review of the literature. BMC Pediatr 2012;12:1–7.
- American College of Obstetricians and Gynecologists, Committee on Ethics, & American Academy of Pediatrics, Committee on Bioethics. Maternal-fetal intervention and fetal care centers. Pediatrics 2011;128: e473–478.

- Denney-Koelsch E, Côté-Arsenault D, Lemcke-Berno E: Parents' experiences with ultrasound during pregnancy with a lethal fetal diagnosis. Global Qual Nurs Res 2015;2:1–8.
- Lathrop A, VandeVusse L. Continuity and change in mothers' narratives of perinatal hospice. J Perinat Neonatal Nurs 2011:25:21–31.
- Côté-Arsenault D, Denney-Koelsch E: "My baby is a person:" Family experiences with life-threatening fetal diagnosis. J Palliat Med 2011;14:1302–1308.
- Black BP: Truth telling and severe fetal diagnosis: A virtue ethics perspective. J Perinat Neonatal Nurs 2011;25:13–20.
- Wilkinson DJC, Thiele P, Watkins A, De Crespigny L: Fatally flawed? A review and ethical analysis of lethal congenital malformations. BJOG 2012;119:1302–1308.
- Tosello B, Dany L, Betremieux P, et al.: Barriers in referring neonatal patients to perinatal palliative care: A French multicenter survey. PLoS One 2015;10:e0126861.
- Engelder S, Davies, K, Zeilinger T, Rutledge D: A model program for perinatal palliative services. Adv Neonatal Care 2012;12:28–36.
- Leuthner S, Jones E: Fetal concerns program: A model for perinatal palliative care. MCN Am J Matern Child Nurs 2007;32:272–278.
- Kobler K, Limbo R: Making a case: Creating a perinatal palliative care service using a perinatal bereavement program model. J Perinat Neonatal Nurs. 2011;25:32–41.
- National Consensus Project for Quality Palliative Care: Clinical Practice Guidelines for Quality Palliative Care. 3rd ed. Pittsburgh, PA: National Consensus Project for Quality Palliative Care, 2013. www.nationalconsensusproject .org/ (Last accessed June 16, 2015).
- Nancarrow SA, Booth A, Ariss S, et al.: Ten principles of good interdisciplinary team work. Hum Resour Health 2013;11:1–11.
- 18. Institute of Medicine: Dying in America: Improving Quality and Honoring Individual Preferences Near the End of Life. Washington, D.C.: The National Academies Press, 2014.

- 19. Catlin A, Carter B: Creation of a neonatal end-of-life palliative care protocol. J Perinatol 2002;22:184–195.
- 20. Dy SM, Kiley KB, Ast K, et al.: Measuring what matters: Top-ranked quality indicators for hospice and palliative care from the American Academy of Hospice and Palliative Medicine and Hospice and Palliative Nurses Association, J Pain Symptom Manage 2015;49:773–781.
- Center for Advanced Palliative Care: Measuring Quality & Impact of Palliative Care Programs. 2014. www.capcorg/ building-a-hospital-based-palliative-care-program/measuringquality-and-impact (Last accessed June 16, 2015).
- The Joint Commission: Performance Measurement Requirements for Palliative Care 2014. http://www.jointcommission org/certification/performance\_measurement\_requirements\_palliative\_careaspx (Last accessed June 16, 2015).
- Wool C: Instrument development: Parental satisfaction and quality indicators of perinatal palliative care. J Hosp Palliat Nurs 2015;17:301–308.
- 24. Wool C: Instrument psychometrics: Parental satisfaction and quality indicators of perinatal palliative care. J Palliat Med 2015;18:872–977.
- 25. Kamal AH, Hanson LC, Casarett DJ, et al.: The quality imperative for palliative care. J Pain Symptom Manage 2015;49:243–253.
- 26. Polit DF, Beck CT: Nursing Research: Generating and Assessing Evidence for Nursing Practice, 9th ed. Philadelphia, PA: Lippincott Williams & Wilkins, 2012.

Address correspondence to: Charlotte Wool, PhD, RN York College of Pennsylvania 441 Country Club Road York, PA 17403

E-mail: cwool@ycp.edu

# This article has been cited by:

- 1. Meaney Sarah, Corcoran Paul, O'Donoghue Keelin. Death of One Twin during the Perinatal Period: An Interpretative Phenomenological Analysis. *Journal of Palliative Medicine*, ahead of print. [Abstract] [Full Text HTML] [Full Text PDF] [Full Text PDF with Links]
- K. Widger, D. Davies, A. Rapoport, C. Vadeboncoeur, S. Liben, A. Sarpal, S. Stenekes, C. Cyr, L. Daoust, M.-C. Gregoire, M. Robertson, H. Hodgson-Viden, J. Laflamme, H. Siden. 2016. Pediatric palliative care in Canada in 2012: a cross-sectional descriptive study. CMAJ Open 4:4, E562-E568. [CrossRef]
- 3. Denney-Koelsch Erin, Black Beth Perry, Côté-Arsenault Denise, Wool Charlotte, Kim Sujeong, Kavanaugh Karen. 2016. A Survey of Perinatal Palliative Care Programs in the United States: Structure, Processes, and Outcomes. *Journal of Palliative Medicine* 19:10, 1080-1086. [Abstract] [Full Text HTML] [Full Text PDF] [Full Text PDF with Links]
- 4. Rana Limbo, Charlotte Wool. 2016. Perinatal Palliative Care. *Journal of Obstetric, Gynecologic & Neonatal Nursing* **45**:5, 611-613. [CrossRef]
- 5. Charlotte Wool, John T. Repke, Anne B. Woods. 2016. Parent reported outcomes of quality care and satisfaction in the context of a life-limiting fetal diagnosis. *The Journal of Maternal-Fetal & Neonatal Medicine* 1-6. [CrossRef]
- 6. Jessica T. Fry, Natalia Henner. 2016. Neonatal Death in the Emergency Department: When End-of-Life Care Is Needed at the Beginning of Life. Clinical Pediatric Emergency Medicine 17:2, 147-155. [CrossRef]
- 7. Alison J. Falck, Sheela Moorthy, Brenda Hussey-Gardner. 2016. Perceptions of Palliative Care in the NICU. *Advances in Neonatal Care* 16:3, 191-200. [CrossRef]